

# HUMAN SERVICES DEPARTMENT

## PROPOSED BUDGET • FY 2019-20 & 2020-21

### PROPOSED BUDGET

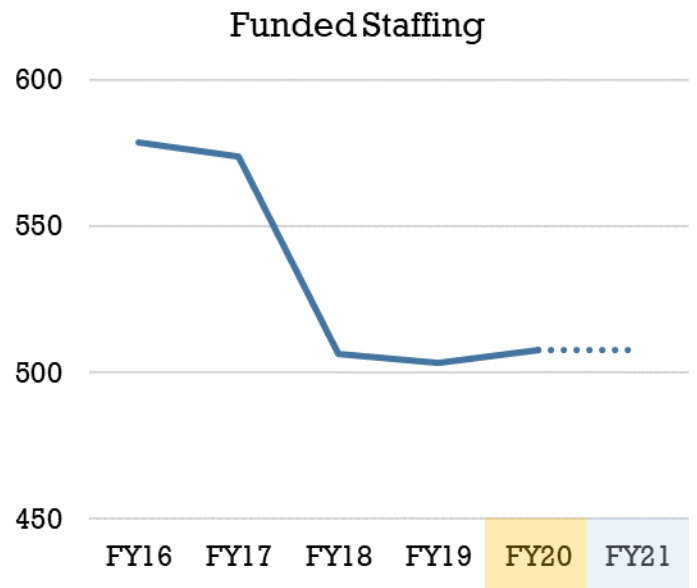
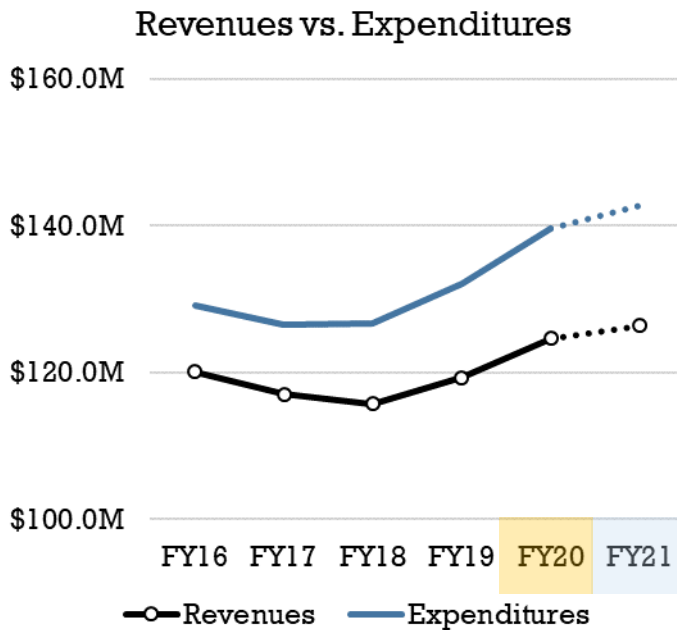
All Funds	FY 2018-19	FY 2019-20	Δ	FY 2020-21	Δ
Revenues	119,303,366	124,588,897	4.4%	126,268,218	1.3%
<i>General Fund</i>	12,811,161	14,942,219	17%	16,494,825	9.4%
<b>Total Financing</b>	<b>132,114,527</b>	<b>139,531,116</b>	<b>5.6%</b>	<b>142,763,043</b>	<b>2.3%</b>
<b>Total Expenditures</b>	<b>132,114,527</b>	<b>139,531,116</b>	<b>5.6%</b>	<b>142,763,043</b>	<b>2.3%</b>
Total Staffing	536.50	536.50	0.0%	536.50	0.0%
<i>Unfunded Staffing</i>	(33.00)	(29.00)	-9.4%	(29.00)	0.0%
<b>Funded Staffing</b>	<b>503.50</b>	<b>507.50</b>	<b>0.8%</b>	<b>507.50</b>	<b>0.0%</b>

### FOCUS AREAS

- Comprehensive Health & Safety
- Attainable Housing
- Reliable Transportation
- Dynamic Economy

For Department Priorities:  
[Operational Plan Section III](#)

### BUDGET TRENDS



The gap between revenue and expenditures is offset by General Fund contributions.

In 2019-20, a 1.0 FTE position will be added, offset by the deletion of a 1.0 FTE position, for no change in the total number of positions. Additionally, 3.0 FTE vacant unfunded positions were funded mid-year.

# OVERVIEW

## Mission

We strengthen our community by protecting the vulnerable, promoting self sufficiency, alleviating poverty, and improving the quality of life.

### Social Services

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Adult & Long  
Term Care  
Services

Employment &  
Benefit Services

Family &  
Children's  
Services

Administration/  
Homeless  
Assistance

### Veterans Services

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### Workforce Innovation and Opportunity Act

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### Entitlements

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Adoptions

Foster Care

CalWORKs

In-Home  
Supportive  
Services

General  
Assistance

## BUDGET HIGHLIGHTS

### EMPLOYMENT & TRAINING

Human Services Department (HSD) promotes individual economic security and community vitality. To this end, the Department administers a variety of employment and training services including California Work Opportunity and Responsibility to Kids (CalWORKS) Welfare to Work, CalFresh Employment and Training (CFET) and the Workforce Innovation & Opportunity Act (WIOA). These three programs are now within the Employment and Benefits Services Division. This new organizational structure provides opportunities for streamlined collaboration and a means to better integrate workforce services.

Beginning in 2018-19 and continuing into 2019-20, HSD is focusing on co-enrolling customers receiving CalWORKs Welfare to Work and WIOA services to maximize access to education and

training support. CalWORKS Welfare to Work participants are especially impacted by lack of employment as they must provide for their children. Co-enrolled adults will have access to expanded services and it is anticipated this will lead to greater long-term employment retention.

HSD is expanding its administration of CFET, which provides a partial federal funding match to agencies providing employment and training to CalFRESH recipients. Currently, HSD contracts with the Santa Cruz Homeless Services Center (HSC) and the Downtown Streets Team to provide CalFresh Employment and Training services. Throughout 2019, HSD will be exploring ways in which a variety of non-profit providers, especially those serving youth and adults experiencing homelessness, may utilize the federal reimbursement to expand employment services.

## BUDGET HIGHLIGHTS

### **ORGANIZATIONAL DEVELOPMENT**

In 2019-20, HSD will continue to provide a mentorship program that will focus on developing the mentor/mentee relationship, creating leadership skills in mentors, and aid mentees in career direction, advancement, and foundational skill acquisition. A mentoring relationship is beneficial in that it engages internal talent and creates a true Learning Organization where individuals are responsible for the learning and development of each other and the sharing of information.

### **HOMELESSNESS**

As of October 2018, HSD became the lead agency for the County's homeless coordinated entry system, known as Smart Path to Housing and Health (Smart Path). Smart Path will expand its reach and impact during 2019-2020. To increase capacity and improve Smart Path assessment outcomes assessor trainings will be scheduled throughout the year. Additionally, the number of Smart Path assessments are anticipated to increase with the recent onboarding of four field-based assessors. This expansion will increase Smart Path's pool of participants eligible for housing referrals. Currently, participants can access transitional housing, rapid re-housing, and permanent supportive housing assistance through Smart Path. The Smart Path team will explore with the Homeless Action Partnership (HAP) expanding participant access to emergency shelter beds and eviction prevention programs. HSD is committed to continued collaboration with HAP and other community members to develop solutions to improving coordinated entry processes, analyze and share data to better understand local needs, and create policy to effectively guide efforts.

In 2019-20, HSD will continue to manage housing programs funded through the California Department of Social Services (CDSS). The CalWORKs Housing Support Program, locally known as the CalWORKs Housing Assistance Move

-In Program (CHAMP), provides financial assistance and support services to CalWORKs families experiencing homelessness and is implemented collaboratively by the Homeless Services Center (HSC) and Families in Transition (FIT). The Bringing Families Home Program provides housing support services to families who are receiving child welfare services and experiencing homelessness towards the goal of reducing the number of families in the child welfare system experiencing homelessness, increasing the number of families reunifying, and preventing foster care placement. The Housing and Disability Advocacy Program (HDAP) assists disabled individuals experiencing homelessness to apply for disability benefit programs and provides housing assistance.

Through a competitive process, the Adult Protective Services (APS) program received \$743,440 from the CDSS Home Safe pilot program. Home Safe funds will be used to pay for housing-related supports and services that maintain the safety and housing stability of APS clients who, as a result of abuse or neglect, are experiencing homelessness or are at imminent risk of homelessness. In addition, a multi-disciplinary Transforming Lives with Care unit has been created to provide the long-term case management services that at-risk adults with cognitive impairment need to thrive in the community. At-risk adults with cognitive impairment including dementia, traumatic brain injury, or a substantial development disability diagnosed after age 18 lack access to services provided to other at-risk adults through existing safety net programs.

### **SENIORS & DISABLED**

Providing support services to seniors and disabled adults in our community is the focus of the Adult and Long Term Care Services Division (ALTC). In FY 19-20, these services will be enhanced through several new opportunities.

## BUDGET HIGHLIGHTS

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ALTC received a \$100,000 two-year grant from Central California Alliance for Health (CCAH) to increase the access to healthy food by In-Home Supportive Services (IHSS) recipients. Through Making Easy Nutrition Useful (MENU) IHSS recipients are screened for food insecurity and connected to CalFresh and/or other community agencies for ongoing access to healthy food. Recipients and/or caregivers receive free hands-on cooking classes to increase their knowledge and skills in healthy cooking. Another opportunity to support food security is that in 2019-20, for the first time in over 40 years, recipients of Supplemental Security Income (SSI) may be eligible for CalFRESH. This will expand their budget, improve access to healthy food, and help reduce hunger, which also combats illness and chronic disease.

## YEAR 1 BUDGET OVERVIEW

### 2019-20 RECOMMENDED BUDGET

The 2019-20 recommended budget provides for an increase of \$7,416,589 in expenditures and an increase of \$5,285,531 in revenues, which results in a \$2,131,058 increase in General Fund contribution.

### EXPENDITURES

The expenditure increase of \$7,416,589 is primarily associated with Social Services and Entitlements Divisions. The increase of \$3,516,662 in Salaries and Benefits is due to increased costs for existing staff. The recommended increase of \$2,051,017 in Services and Supplies is due to increased new and continuing programs and operating costs. The increase of \$2,029,433 in Other Charges is due to IHSS Provider benefits and the CalWORKs Housing Support Program (HSP).

### CHILDREN & FAMILIES

As part of Family and Children's Services (FCS) implementation of Continuum of Care Reform (CCR) for child welfare, FCS is collaborating with the Health Services Agency (HSA) to support Child Family Team meetings, family-led decision-making on child needs and service planning.

As part of the Thrive by Three Initiative, HSD, HSA, First 5 Santa Cruz County, the Santa Cruz County Office of Education and other local organizations serving young children and their families continue to work towards improving early childhood outcomes. Additional State home visiting programs funding will enable our County to offer home visiting services to more families.

### FIXED ASSETS

Fixed Assets of \$72,000 includes a one-time purchase of video conferencing equipment.

### REVENUES

The revenue increase of \$4,874,060 is primarily due to an increase in Intergovernmental revenues for Child Welfare, CalFresh, CalWORKs assistance and HSP. The increase of \$429,891 to Other Financing is related to the increase in 1991 Realignment revenue associated with In Home Support Services (IHSS) Maintenance of Effort (MOE) changes.

### STAFFING

Staffing reflects the net addition of 1.0 full-time equivalent (FTE) position in the Social Services Division offset by the deletion of 1.0 FTE in the Workforce Innovation and Opportunity Act (WIOA) Division and a decrease of 3.0 FTE unfunded positions for 2019-20.

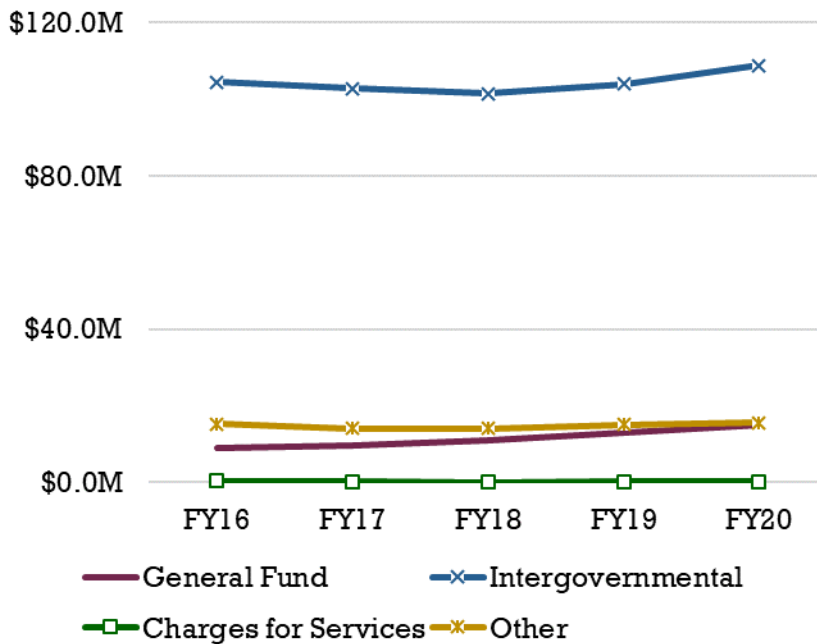
# YEAR 1 BUDGET DETAIL

Budget Unit: 39

<b>All Funds</b>	<b>Actual 2017-18</b>	<b>Adopted 2018-19</b>	<b>Estimated 2018-19</b>	<b>Recommended 2019-20</b>	<b>Change from 2018-19</b>	
<b>Revenues</b>						
Licenses & Permits	59,623	62,000	62,000	62,000	0	0.0%
Intergovernmental	94,874,821	103,975,695	102,196,803	108,849,755	4,874,060	4.7%
Charges for Services	227,518	233,314	214,969	214,894	(18,420)	-7.9%
Miscellaneous	59,883	17,025	161,205	17,025	0	0.0%
Other Financing	14,692,942	15,015,332	15,631,281	15,445,223	429,891	2.9%
<b>Total Revenues</b>	<b>109,914,787</b>	<b>119,303,366</b>	<b>118,591,555</b>	<b>124,588,897</b>	<b>5,285,531</b>	<b>4.4%</b>
<i>General Fund</i>	<i>8,937,134</i>	<i>12,811,161</i>	<i>10,286,841</i>	<i>14,942,219</i>	<i>2,131,058</i>	<i>16.6%</i>
<b>Total Financing</b>	<b>118,851,921</b>	<b>132,114,527</b>	<b>128,878,396</b>	<b>139,531,116</b>	<b>7,416,589</b>	<b>5.6%</b>
<b>Expenditures</b>						
Salaries & Benefits	56,142,020	60,912,652	58,975,691	64,429,314	3,516,662	5.8%
Services & Supplies	18,037,486	19,748,983	20,763,158	21,800,000	2,051,017	10.4%
Other Charges	44,716,795	51,571,752	48,857,352	53,601,185	2,029,433	3.9%
Fixed Assets	58,151	50,000	67,051	72,000	22,000	44.0%
<b>Subtotal</b>	<b>118,954,452</b>	<b>132,283,387</b>	<b>128,986,450</b>	<b>139,902,499</b>	<b>7,619,112</b>	<b>5.8%</b>
<i>IntraFund Transfers</i>	<i>(102,531)</i>	<i>(168,860)</i>	<i>(108,054)</i>	<i>(371,383)</i>	<i>(202,523)</i>	<i>119.9%</i>
<b>Total Expenditures</b>	<b>118,851,921</b>	<b>132,114,527</b>	<b>128,878,396</b>	<b>139,531,116</b>	<b>7,416,589</b>	<b>5.6%</b>
<b>Staffing</b>						
Social Services		527.50	527.50	528.50	1.00	0.2%
Veterans Services		4.00	4.00	4.00	0.00	0.0%
Workforce Innovation		5.00	5.00	4.00	(1.00)	-20.0%
Total Staffing		536.50	536.50	536.50	0.00	0.0%
<i>Unfunded Staffing</i>		<i>(33.00)</i>	<i>(32.00)</i>	<i>(29.00)</i>	<i>(4.00)</i>	<i>-9.4%</i>
<b>Funded Staffing</b>		<b>503.50</b>	<b>504.50</b>	<b>507.50</b>	<b>4.00</b>	<b>0.8%</b>

## FINANCING TRENDS

### 5-Year Financing by Sources



### GENERAL FUND

The County is required to fund a share of cost for programs. Local contribution levels vary and is highly leveraged to obtain the maximum reimbursements from State and federal funding.

### INTERGOVERNMENTAL

Revenues support program services. The County's contribution is linked to federal and State funding, providing a high return on our local investment.

### CHARGES FOR SERVICES

Children's Trust fund contributions support the Families Together program and cost recovery from Child Support payments reside in this category.

### OTHER

1991 Realignment revenue represents Sales and Vehicle License fees allocated to support Adoptions, Foster Care, CalWORKs, CalFresh, Child Welfare Services, and In-Home Supportive Services.

## YEAR 1 FINANCING BY DIVISION

### FY 2019-20 Financing

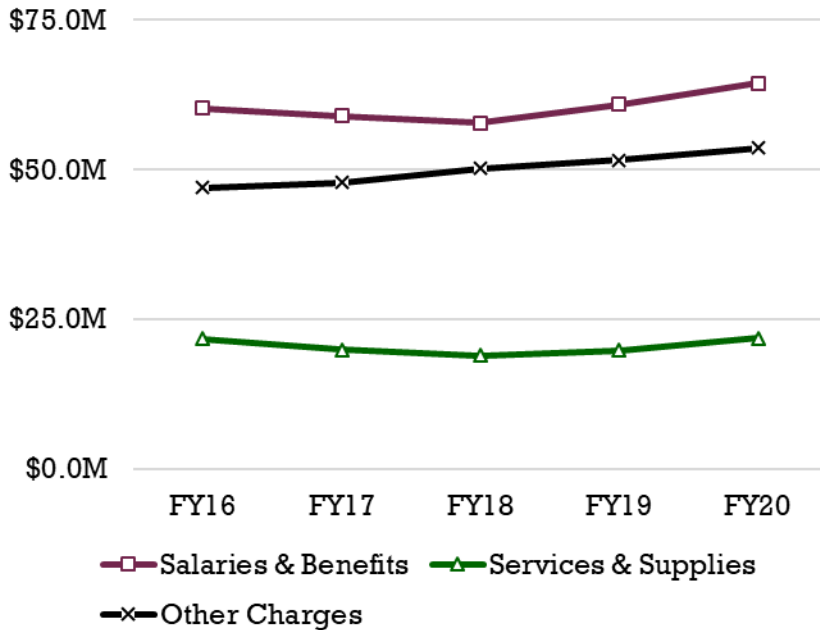
General Fund by Division	Inter-governmental	Charges for Services	Other Financing*	General Fund	Total Financing
Social Services	84,946,118	88,330	9,859,650	2,826,058	97,720,156
Veterans Services	84,767	0	0	470,855	555,622
Workforce Innovation	3,870,301	0	0	0	3,870,301
Entitlements	19,948,569	126,564	5,664,598	11,645,306	37,385,037
<b>Total General Fund</b>	<b>108,849,755</b>	<b>214,894</b>	<b>15,524,248</b>	<b>14,942,219</b>	<b>139,531,116</b>
<b>Total All Funds</b>	<b>108,849,755</b>	<b>214,894</b>	<b>15,524,248</b>	<b>14,942,219</b>	<b>139,531,116</b>

\*Other Financing represents 1991 Realignment Revenue from Sales Tax, Vehicle License fees, and special grants.



## EXPENDITURE TRENDS

### 5-Year Expenditures by Uses



### SALARIES & BENEFITS

These expenditures support the Human Services Department workforce.

### SERVICES & SUPPLIES

Includes costs for professional services, telecom, office supplies, utilities and custodial services.

### OTHER CHARGES

Other Charges include direct payments to clients for categorical assistance, service supports through contracts to provide employment and training, housing assistance, and other client support payments including childcare and transportation assistance.

\*Expenditures do not include IntraFund Transfers.

## YEAR 1 EXPENDITURES BY DIVISION

General Fund by Division	FY 2019-20 Expenditures					Total Expenditures
	Salaries & Benefits	Services & Supplies	Other Charges	Fixed Assets	IntraFund Transfers*	
Social Services	63,165,148	21,034,722	13,819,669	72,000	(371,383)	97,720,156
Veterans Services	482,661	71,661	1,300	0	0	555,622
Workforce Innovation	781,505	692,617	2,396,179	0	0	3,870,301
Entitlements	0	1,000	37,384,037	0	0	37,385,037
<b>Total General Fund</b>	<b>64,429,314</b>	<b>21,800,000</b>	<b>53,601,185</b>	<b>72,000</b>	<b>(371,383)</b>	<b>139,531,116</b>
<b>Total All Funds</b>	<b>64,429,314</b>	<b>21,800,000</b>	<b>53,601,185</b>	<b>72,000</b>	<b>(371,383)</b>	<b>139,531,116</b>

\*IntraFund Transfers represent reimbursements to other departments.

## YEAR 2 PROJECTED BUDGET OVERVIEW

### 2020-21 PROJECTED BUDGET

The estimates included in the 2020-21 projected budget assume a status quo operation and reflect known changes with a \$1,552,606 increase to the General Fund contribution.

### EXPENDITURES

The expenditure increase of \$3,231,927 is primarily due to an increase of \$2,394,368 in Salaries and Benefits, a decrease of \$274,805 in Services and Supplies and an increase of \$1,157,602 in Other Charges.

### FIXED ASSETS

Fixed Assets of \$50,000 includes the purchase of a replacement file server.

### REVENUES

Revenues are projected to increase by \$1,679,321 primarily from Intergovernmental increases for Child Welfare, CalFresh, CalWORKs financial assistance and CalWORKs and 2011 Realignment.

### STAFFING

Staffing is status quo for 2020-21.

## YEAR 2 PROJECTED BUDGET DETAIL

Budget Unit: 39

All Funds	Adopted 2018-19	Recommended 2019-20	Projected 2020-21	Change from 2019-20	
<b>Revenues</b>					
Licenses & Permits	62,000	62,000	62,000	0	0.0%
Intergovernmental	103,975,695	108,849,755	110,675,751	1,825,996	1.7%
Charges for Services	233,314	214,894	214,894	0	0.0%
Miscellaneous	17,025	17,025	17,025	0	0.0%
Other Financing	15,015,332	15,445,223	15,298,548	(146,675)	-0.9%
<b>Total Revenues</b>	<b>119,303,366</b>	<b>124,588,897</b>	<b>126,268,218</b>	<b>1,679,321</b>	<b>1.3%</b>
<i>General Fund</i>	<i>12,811,161</i>	<i>14,942,219</i>	<i>16,494,825</i>	<i>1,552,606</i>	<i>10.4%</i>
<b>Total Financing</b>	<b>132,114,527</b>	<b>139,531,116</b>	<b>142,763,043</b>	<b>3,231,927</b>	<b>2.3%</b>
<b>Expenditures</b>					
Salaries & Benefits	60,912,652	64,429,314	66,823,682	2,394,368	3.7%
Services & Supplies	19,748,983	21,800,000	21,525,195	(274,805)	-1.3%
Other Charges	51,571,752	53,601,185	54,758,787	1,157,602	2.2%
Fixed Assets	50,000	72,000	50,000	(22,000)	-30.6%
<b>Subtotal</b>	<b>132,283,387</b>	<b>139,902,499</b>	<b>143,157,664</b>	<b>3,255,165</b>	<b>2.3%</b>
<i>IntraFund Transfers</i>	<i>(168,860)</i>	<i>(371,383)</i>	<i>(394,621)</i>	<i>(23,238)</i>	<i>6.3%</i>
<b>Total Expenditures</b>	<b>132,114,527</b>	<b>139,531,116</b>	<b>142,763,043</b>	<b>3,231,927</b>	<b>2.3%</b>
<b>Staffing</b>					
Social Services	527.50	528.50	528.50	0.00	0.0%
Veterans Services	4.00	4.00	4.00	0.00	0.0%
Workforce Innovation	5.00	4.00	4.00	0.00	0.0%
<b>Total Staffing</b>	<b>536.50</b>	<b>536.50</b>	<b>536.50</b>	<b>0.00</b>	<b>0.0%</b>
<i>Unfunded Staffing</i>	<i>(33.00)</i>	<i>(29.00)</i>	<i>(29.00)</i>	<i>0.00</i>	<i>0.0%</i>
<b>Funded Staffing</b>	<b>503.50</b>	<b>507.50</b>	<b>507.50</b>	<b>0.00</b>	<b>0.0%</b>



## SOCIAL SERVICES

### OVERVIEW

Social Services is experiencing minimal revenue growth that does not keep pace with expenditure increases. To compensate for increasing costs, the department has unfunded select vacancies wherever possible.

### ADULT AND LONG TERM CARE

Adult and Long Term Care Services Division consists of Adult Protective Services (APS), In-Home Supportive Services (IHSS) and Veterans Services.

APS provides intervention services to protect elderly and dependent adults from abuse, neglect, or exploitation. Over the last few years, APS has seen an increase in the number of referrals for abuse and neglect.

The IHSS program supports safe, independent living for low-income frail, elderly adults and disabled persons of all ages by providing a variety of services including:

- Basic housekeeping
- Meal preparation and clean-up
- Personal care

The Veterans Services Office provides veterans and their families with a range of services including assistance with claims and appeals, advocacy assistance and referrals.

### EMPLOYMENT AND BENEFIT SERVICES

Employment and Benefit Services provides benefit and employment training programs and supportive services including: California Work Opportunity and Responsibility to Kids (CalWORKs); Welfare-to-Work; Medi-Cal; CalFresh; General Assistance and Workforce Development Board.

CalWORKs offers temporary cash assistance and employment services, known as Welfare-to-Work, to needy families with children under 19 years of age. Welfare-to-Work services that assist families to become self-reliant include child care, substance

use and mental health services, transportation, job training and educational assistance and subsidized employment.

Medi-Cal provides health coverage for low-income individuals and families, and CalFresh, formerly known as the Food Stamp Program, provides food assistance and serves as the first line of defense against hunger and poor nutrition.

The County-funded General Assistance Program assists indigent adults who are incapacitated, unemployed or homeless to meet their basic needs.

The Workforce Development Board provides support to local job seekers and businesses.

### FAMILY AND CHILDREN'S SERVICES

Family and Children's Services (FCS) provides child welfare services to children who have been abused, neglected or who are at risk of abuse or neglect. The types of child welfare services provided include emergency response and dependency investigations, family maintenance, family reunification and permanency planning and resource family approval.

Foster care provides children who have been removed from their parents due to abuse or neglect with a temporary safe and nurturing home environment while their parents receive counseling and other services aimed at enabling them to be reunited with their children.

Adoption services are provided to children who are unable to stay with their families. Services include recruiting and screening prospective adoptive parents, finalizing adoptions and providing post-adoption services.

## BUDGET HIGHLIGHTS

### FAMILY AND CHILDREN'S SERVICES

FCS continues to implement Continuum of Care Reform (CCR) for child welfare. CCR intends to improve outcomes for children and youth in foster care and on Probation by:

- Using comprehensive initial child assessments;
- Increasing family and youth engagement in placement decision making and case planning;
- Increasing the use of home-based family care, as well as provide services and supports to these caregivers;
- Reduce the long-term use of group care; and
- Reducing the duration of involvement with child welfare and juvenile justice by achieving permanency more quickly.

### GENERAL ADMINISTRATION

General Administration consists of:

- Fiscal
- Program Integrity and Appeals

- Information Technology
- Facility Services
- Personnel
- Staff Development
- Organizational Development
- Planning and Evaluation
- Community Relations

Planning and Evaluation is responsible for strategic planning, oversight of department-wide projects and contracts, policy analysis, data-driven decision making, research and evaluation and quality assurance. Community Relations provides support to CORE Investments, Thrive by Three, the Benefits Collaborative and Smart Path to Housing and Health (Smart Path). As of October 2018, HSD became the lead agency for the County's homeless coordinated entry system, known as Smart Path. Smart Path is the system by which persons experiencing homelessness are assessed using a standardized tool and prioritized for available housing assistance based on vulnerability.

## YEAR 1 BUDGET DETAIL: SOCIAL SERVICES

### 2019-20 RECOMMENDED BUDGET

The 2019-20 recommended budget provides for an increase of \$6,321,404 in expenditures and an increase of \$4,195,517 in revenues, resulting in a \$2,125,887 increase in General Fund contribution.

### EXPENDITURES

The increase of \$3,321,327 in Salaries and Benefits is due to increased costs for existing staff. The increase of \$1,816,366 in Services and Supplies is due to new and continuing programs and operating costs. The increase of \$1,364,234 in Other Charges result from increases to IHSS Provider benefits and the CalWORKs HSP.

### FIXED ASSETS

Fixed Assets of \$72,000 includes a one-time purchase of video conferencing equipment.

### REVENUES

The revenue increase of \$4,174,752 is primarily related to an increase in Intergovernmental revenues for Child Welfare, CalFresh, and CalWORKs HSP. The increase of \$20,765 in Other Financing is related to the increase in 1991 Realignment revenue associated with IHSS Maintenance of Effort changes .

### STAFFING

Funded staffing increases by 5.0 FTE positions as a result of the net addition of 1.0 FTE position and funding 4.0 FTE previously unfunded positions for 2019-20.

# YEAR 1 BUDGET DETAIL: SOCIAL SERVICES

Division: 3921

<b>All Funds</b>	<b>Actual 2017-18</b>	<b>Adopted 2018-19</b>	<b>Estimated 2018-19</b>	<b>Recommended 2019-20</b>	<b>Change from 2018-19</b>	
<b>Revenues</b>						
Licenses & Permits	59,623	62,000	62,000	62,000	0	0.0%
Intergovernmental	74,605,533	80,771,366	81,379,385	84,946,118	4,174,752	5.2%
Charges for Services	86,553	88,330	91,474	88,330	0	0.0%
Miscellaneous	59,883	17,025	161,205	17,025	0	0.0%
Other Financing	9,761,694	9,759,860	9,790,277	9,780,625	20,765	0.2%
<b>Total Revenues</b>	<b>84,573,286</b>	<b>90,698,581</b>	<b>91,484,341</b>	<b>94,894,098</b>	<b>4,195,517</b>	<b>4.6%</b>
<i>General Fund</i>	<i>(1,718,220)</i>	<i>700,171</i>	<i>(1,071,263)</i>	<i>2,826,058</i>	<i>2,125,887</i>	<i>303.6%</i>
<b>Total Financing</b>	<b>82,855,066</b>	<b>91,398,752</b>	<b>90,413,078</b>	<b>97,720,156</b>	<b>6,321,404</b>	<b>6.9%</b>
<b>Expenditures</b>						
Salaries & Benefits	55,093,230	59,843,821	57,738,448	63,165,148	3,321,327	5.5%
Services & Supplies	17,527,346	19,218,356	19,955,535	21,034,722	1,816,366	9.5%
Other Charges	10,278,870	12,455,435	12,760,098	13,819,669	1,364,234	11.0%
Fixed Assets	58,151	50,000	67,051	72,000	22,000	44.0%
<b>Subtotal</b>	<b>82,957,597</b>	<b>91,567,612</b>	<b>90,521,132</b>	<b>98,091,539</b>	<b>6,523,927</b>	<b>7.1%</b>
<i>IntraFund Transfers</i>	<i>(102,531)</i>	<i>(168,860)</i>	<i>(108,054)</i>	<i>(371,383)</i>	<i>(202,523)</i>	<i>119.9%</i>
<b>Total Expenditures</b>	<b>82,855,066</b>	<b>91,398,752</b>	<b>90,413,078</b>	<b>97,720,156</b>	<b>6,321,404</b>	<b>6.9%</b>
Total Staffing		527.50	527.50	528.50	1.00	0.2%
<i>Unfunded Staffing</i>		<i>(33.00)</i>	<i>(32.00)</i>	<i>(29.00)</i>	<i>(4.00)</i>	<i>-9.4%</i>
<b>Funded Staffing</b>		<b>494.50</b>	<b>495.50</b>	<b>499.50</b>	<b>5.00</b>	<b>1.0%</b>

## YEAR 1 FINANCING CHANGES: SOCIAL SERVICES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Intergovernmental	Anticipated program revenue increases for Child Welfare, CalFresh and CalWORKs HSP which allow the County to maintain services for the most vulnerable.	4,174,752
Other Financing	Increase in expected 1991 Realignment sales tax growth.	20,765
General Fund	Increase in the General Fund contribution.	2,125,887
<b>Total</b>		<b>6,321,404</b>

## YEAR 1 EXPENDITURE CHANGES: SOCIAL SERVICES

Financing Uses	Description/ Impact	Cost/ (Savings)
	Increase to support existing staff.	3,411,636
	Decreases as a result of restructuring staff through mid-year position additions and deletions.	(39,336)
	Increase to fund 1.0 FTE Welfare Fraud Investigator II, 1.0 FTE Social Work Supervisor II, 1.0 FTE Benefits Representative Supervisor and 2.0 FTE Benefits Representative positions.	541,044
Salaries & Benefits	Increase to add 1.0 FTE Associate Human Services Analyst, 1.0 FTE Senior Mental Health Client Specialist and 1.0 FTE Social Worker Supervisor II positions.	
	Decrease resulting from deletion of 1.0 FTE vacant Senior Social Worker position	(592,017)
	Decrease resulting from unfunding 2.0 FTE vacant Employment and Training Specialist and 1.0 FTE vacant Program Coordinator position.	
	Increase for new programs including Home Safe and Smart Path and other county-centric emerging needs.	1,018,639
Services & Supplies	Increase for continuing programs and services including Thrive by Three Home Visiting Initiative, CalFresh Employment and Training, Child and Family Teaming and operating costs.	1,352,155
	Reductions resulted in the sunseting of Bringing Families Home and other one-time programs.	(554,428)
Other Charges	Increase related to the CalWORKs HSP, In-Home Supportive Services provider benefits and the County Cost Allocation Plan.	1,364,234
Fixed Assets	Increase for one-time video conferencing equipment purchase.	22,000
IntraFund Transfers	Increase for a Smart Path Referral Specialist and an increase in WIOA overhead.	(202,523)
<b>Total</b>		<b>6,321,404</b>

# ACCOMPLISHMENTS & ACCOUNTABILITY: SOCIAL SERVICES

## PRIOR YEAR GOALS

### Adult and Long Term Care

1. Expedite IHSS provider enrollments by creating a one-stop option and providing reduced cost Live Scan background checks.
2. Expand the capacity of the APS program to meet the increase in referrals of abuse and neglect.
3. Support the Santa Cruz Museum of Art and History (MAH) on its *Isolation of Seniors* exhibit, scheduled for 2019.

### Employment and Benefits Services Division

1. Partner with local jurisdictions and nonprofit providers to expand CalFresh Employment and Training services to participants experiencing homelessness in order to foster participants' self-sufficiency.
2. Participate in the development of Santa Cruz County's child care subsidy plan, as authorized by AB 300 to provide a comprehensive, coordinated and cost-effective system of child care and development services.
3. Launch Thrive by Three coordinated entry system for children prenatal-three years old, facilitating access into home visiting programs and high quality infant and toddler care.

## 2018-19 ACCOMPLISHMENTS

### Adult and Long Term Care

1. One-Stop Enrollment reduced the enrollment process completion time from up to six weeks to one day. In addition, the purchase of the Live Scan machine reduced background check fees from \$70 to \$36 dollars and scholarships are now available if needed.
2. APS expanded capacity by adding two additional Senior Social Workers. However, the program continues to experience increases in referrals of abuse and neglect.
3. HSD worked closely with the MAH as well as other stakeholders to plan the Senior Isolation exhibit, which opened on April 5, 2019 and runs through September 22, 2019.

### Employment and Benefits Services Division

1. EBSD expanded CFET services to approximately 75 individuals experiencing homelessness through a partnership with Downtown Streets Team to provide job readiness and work experience in the City of Santa Cruz, along the coast in North Santa Cruz County and in the San Lorenzo Valley.
2. HSD participated in the development of Santa Cruz County's Individualized Child Care Subsidy Pilot plan as authorized by AB300. The Pilot Plan was submitted to the Early Learning and Care Division on December 10, 2018 for approval.
3. The pilot coordinated entry system for CalWORKs families with young children, operated by Encompass' Families Together program, served approximately 30 families. These families were assessed and linked to home visiting programs and other services.

## **ACCOMPLISHMENTS & ACCOUNTABILITY: SOCIAL SERVICES**

### **PRIOR YEAR GOALS**

#### **Family and Children's Services**

1. Coordinate with the Counties of Monterey and San Benito to develop a regional approach to providing Therapeutic Foster Care.
2. Utilize enhanced methods and technologies, including a social marketing campaign, to increase the pool of resource families to care for foster children.
3. Utilize the Bringing Families Home program to decrease homelessness amongst child welfare families, increase the number of families that unify, and prevent foster care placement.

### **2018-19 ACCOMPLISHMENTS**

#### **Family and Children's Services**

1. The regional approach to Therapeutic Foster Care has been explored as well as others for addressing this need. The Health Services Agency continues to actively engage and seek input with Family and Children's Services and Probation as well as seek guidance from the State in planning for these services.
2. Child Welfare and Juvenile Probation partnered together to implement a social media marketing and recruitment strategy to increase the pool of resource families. These efforts led to 40 more people attending an initial orientation than the last fiscal year.
3. Bringing Families Home, a State-funded housing program, housed 10 child welfare families who were experiencing homelessness. These families have either successfully reunified with their children or have been able to keep their children safely with them.



## YEAR 2 PROJECTED BUDGET OVERVIEW: SOCIAL SERVICES

### 2020-21 PROJECTED BUDGET

The estimates included in the 2020-21 projected budget assume a status quo operation and reflect known changes with a \$943,969 increase to the General Fund contribution.

### EXPENDITURES

The increase in expenditures of \$1,960,748 is due to an increase of \$2,342,409 in Salaries and Benefits, a decrease of \$285,572 in Services and Supplies, a decrease of \$50,851 in Other Charges, and a decrease of \$22,000 in Fixed Assets.

### REVENUES

The increase of \$1,023,763 in Intergovernmental revenues is primarily related to growth in program revenue and is dependent upon actual funds allotted to the County by the State.

### STAFFING

Staffing is status quo for 2020-21.

## YEAR 2 PROJECTED BUDGET DETAIL: SOCIAL SERVICES

Division: 3921

All Funds	Adopted 2018-19	Recommended 2019-20	Projected 2020-21	Change from 2019-20	
<b>Revenues</b>					
Licenses & Permits	62,000	62,000	62,000	0	0.0%
Intergovernmental	80,771,366	84,946,118	85,969,881	1,023,763	1.2%
Charges for Services	88,330	88,330	88,330	0	0.0%
Miscellaneous	17,025	17,025	17,025	0	0.0%
Other Financing	9,759,860	9,780,625	9,773,641	(6,984)	-0.1%
<b>Total Revenues</b>	<b>90,698,581</b>	<b>94,894,098</b>	<b>95,910,877</b>	<b>1,016,779</b>	<b>1.1%</b>
<i>General Fund</i>	<i>700,171</i>	<i>2,826,058</i>	<i>3,770,027</i>	<i>943,969</i>	<i>33.4%</i>
<b>Total Financing</b>	<b>91,398,752</b>	<b>97,720,156</b>	<b>99,680,904</b>	<b>1,960,748</b>	<b>2.0%</b>
<b>Expenditures</b>					
Salaries & Benefits	59,843,821	63,165,148	65,507,557	2,342,409	3.7%
Services & Supplies	19,218,356	21,034,722	20,749,150	(285,572)	-1.4%
Other Charges	12,455,435	13,819,669	13,768,818	(50,851)	-0.4%
Fixed Assets	50,000	72,000	50,000	(22,000)	-30.6%
<b>Subtotal</b>	<b>91,567,612</b>	<b>98,091,539</b>	<b>100,075,525</b>	<b>1,983,986</b>	<b>2.0%</b>
<i>IntraFund Transfers</i>	<i>(168,860)</i>	<i>(371,383)</i>	<i>(394,621)</i>	<i>(23,238)</i>	<i>6.3%</i>
<b>Total Expenditures</b>	<b>91,398,752</b>	<b>97,720,156</b>	<b>99,680,904</b>	<b>1,960,748</b>	<b>2.0%</b>
Total Staffing	527.50	528.50	528.50	0.00	0.0%
<i>Unfunded Staffing</i>	<i>(33.00)</i>	<i>(29.00)</i>	<i>(29.00)</i>	<i>0.00</i>	<i>0.0%</i>
<b>Funded Staffing</b>	<b>494.50</b>	<b>499.50</b>	<b>499.50</b>	<b>0.00</b>	<b>0.0%</b>

## VETERANS SERVICES

### OVERVIEW

The County Veterans Services Office (CVSO) represents veterans, their eligible dependents and survivors in claims for compensation, non-service connected pension benefits, and certain appeals.

CVSO provides referrals to health and dental care, educational programs, vocational rehabilitation, homeless services, home loans, Veterans Administration (VA) life insurance, readjustment counseling services, and substance use disorder services. It is a key partner in collaborative projects with government, business and community organizations. CVSO arranges transportation for Veterans to the Palo Alto VA Medical Center.

CVSO is supported by the General Fund and intergovernmental funding, which is awarded to the County through a subvention funding structure by CalVet. Most of the subvention awards are based on the number and type of claims filed by the CVSO on behalf of veterans.

### PRIOR YEAR GOAL

In the coming year, the CVSO will seek to further increase its outreach activities into remote areas of the county in order to provide support and services to isolated veterans, including through the use of a new mobile benefit application process.

### 2018-19 ACCOMPLISHMENT

CVSO increased its outreach efforts to veterans in remote areas of the county as well as homeless encampments. A Veterans Benefit Representative is now stationed in Watsonville full-time to increase South County access. The CVSO is also in the process of developing resources to support a mobile benefit application process to continue to expand access.

## YEAR 1 BUDGET OVERVIEW: VETERANS SERVICES

### 2019-20 RECOMMENDED BUDGET

The 2019-20 recommended budget provides for an increase of \$30,103 in expenditures and a decrease of \$48,890 in revenues, which results in an increase of \$78,993 in General Fund contribution.

### EXPENDITURES

The increase of \$31,102 in Salaries and Benefits supports existing staff. The recommended decrease of \$1,943 in Services and Supplies is due to a reduction of operating charges. The increase of \$944 in Other Charges is due to principle and interest on a copier lease.

### REVENUES

The decrease of \$48,890 in Intergovernmental revenues is due to the decrease of CalVet subvention revenue.

### STAFFING

Staffing is status quo for 2019-20.

## YEAR 1 BUDGET DETAIL: VETERANS SERVICES

Division: 3930

All Funds	Actual 2017-18	Adopted 2018-19	Estimated 2018-19	Recommended 2019-20	Change from 2018-19	
<b>Revenues</b>						
Intergovernmental	83,647	133,657	84,720	84,767	(48,890)	-36.6%
<b>Total Revenues</b>	<b>83,647</b>	<b>133,657</b>	<b>84,720</b>	<b>84,767</b>	<b>(48,890)</b>	<b>-36.6%</b>
<i>General Fund</i>	<i>424,915</i>	<i>391,862</i>	<i>435,494</i>	<i>470,855</i>	<i>78,993</i>	<i>19.6%</i>
<b>Total Financing</b>	<b>508,562</b>	<b>525,519</b>	<b>520,214</b>	<b>555,622</b>	<b>30,103</b>	<b>5.3%</b>
<b>Expenditures</b>						
Salaries & Benefits	430,125	451,559	449,990	482,661	31,102	6.9%
Services & Supplies	77,015	73,604	69,868	71,661	(1,943)	-3.6%
Other Charges	1,422	356	356	1,300	944	265.2%
<b>Total Expenditures</b>	<b>508,562</b>	<b>525,519</b>	<b>520,214</b>	<b>555,622</b>	<b>30,103</b>	<b>5.7%</b>
Total Staffing		4.00	4.00	4.00	0.00	0.0%

## YEAR 1 FINANCING CHANGES: VETERANS SERVICES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Intergovernmental	Decrease in CalVet subvention reimbursement.	(48,890)
General Fund	Increase in the General Fund contribution.	78,993
<b>Total</b>		<b>30,103</b>

## YEAR 1 EXPENDITURE CHANGES: VETERANS SERVICES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Increase in costs for existing staff.	31,102
Services & Supplies	Decrease in operating costs	(1,943)
Other Charges	Increase in operating costs.	944
<b>Total</b>		<b>30,103</b>

## YEAR 2 PROJECTED BUDGET OVERVIEW: VETERANS SERVICES

### 2020-21 PROJECTED BUDGET

The estimates included in the 2020-21 projected budget assume a status quo operation and reflect known changes with a \$21,674 increase to the General Fund contribution.

### EXPENDITURES

The increase of \$24,634 in Salaries and Benefits supports existing staff. The increase of \$144 in Services and Supplies is due to a increase of operating charges.

### REVENUES

The recommended increase of \$3,104 in Intergovernmental financing is due to an increase of CalVet subvention revenue.

### STAFFING

Staffing is status quo for 2020-21.

## YEAR 2 PROJECTED BUDGET DETAIL: VETERANS SERVICES

Division: 3930

All Funds	Adopted 2018-19	Recommended 2019-20	Projected 2020-21	Change from 2019-20	
<b>Revenues</b>					
Intergovernmental	133,657	84,767	87,871	3,104	3.7%
<b>Total Revenues</b>	<b>133,657</b>	<b>84,767</b>	<b>87,871</b>	<b>3,104</b>	<b>3.7%</b>
<i>General Fund</i>	<i>391,862</i>	<i>470,855</i>	<i>492,529</i>	<i>21,674</i>	<i>4.6%</i>
<b>Total Financing</b>	<b>525,519</b>	<b>555,622</b>	<b>580,400</b>	<b>24,778</b>	<b>4.5%</b>
<b>Expenditures</b>					
Salaries & Benefits	451,559	482,661	507,295	24,634	5.1%
Services & Supplies	73,604	71,661	71,805	144	0.2%
Other Charges	356	1,300	1,300	0	0.0%
<b>Total Expenditures</b>	<b>525,519</b>	<b>555,622</b>	<b>580,400</b>	<b>24,778</b>	<b>4.5%</b>
Total Staffing	4.00	4.00	4.00	0.00	0.0%

# WORKFORCE INNOVATION AND OPPORTUNITY ACT SERVICES

## OVERVIEW

The Workforce Innovation and Opportunity Act (WIOA) provides for employment training and development services in Local Workforce Development Areas.

The Workforce Development Board (WDB) establishes policy, provides oversight, and manages federal WIOA services. It brings together the business and education communities, local government and residents to identify workforce issues, develop solutions and identify labor market changes.

In Santa Cruz County, the WDB's mission is to support the community by cultivating economic vitality and assisting jobseekers by creating programs that train, educate, and support the workforce to develop key and timely skills; and assist businesses to secure the talent they need to thrive now, and into the future.

In December 2017, the WDB became part the of the Employment and Benefits Service Division. This merger allowed for improved coordination across all of HSD's employment and training programs.

## ACCOMPLISHMENTS & ACCOUNTABILITY: WIOA

### PRIOR YEAR GOALS

1. Continue to implement WDB Strategic Goals including establishing a new industry sector partnership and developing a new career exploration workshop.
2. Implement Phase III of the Proposition 39 pre-apprenticeship grants which prepare 20-25 at risk youth, women, veterans, and other disadvantaged job seekers for employment in in green job skills.
3. Coordinate employment services across multiple funding sources in order to more effectively and efficiently utilize limited employment and training resources.

### 2018-19 ACCOMPLISHMENTS

1. WDB developed four projects with new industry partnerships, including two designed to increase careers in technology and two to promote career advancement in the hospitality and early childhood education sectors. WDB also expanded and enhanced its career exploration workshop which will now be a series of trainings.
2. The Proposition 39 pre-apprenticeship grants were implemented and 10 job seekers graduated. Less eligible participants enrolled than anticipated, likely due to more available jobs in the community.
3. The WDB continued work on the Welfare to Work (WTW)/Workforce Innovation and Opportunity Act (WIOA) merger, including establishing an operational plan to increase co-enrollments, which will provide eligible customers with additional supports and services. Staff also held a Workforce Jamboree so that all staff working in employment training could meet and share information.

## YEAR 1 BUDGET OVERVIEW: WIOA

### **2019-20 RECOMMENDED BUDGET**

The 2019-20 recommended budget provides for an increase of \$440,810 in expenditures and an increase of \$440,811 in revenues, which results in a \$1 decrease in General Fund contribution.

### **EXPENDITURES**

The recommended increase in expenditures provides additional funding to enhance career advancement opportunities for Santa Cruz County residents. The increase of \$164,233 in Salaries and Benefits supports existing staff and partial funding for an Associate Human Services Analyst position in the Social Services Division. The increases of \$236,594 in Services and

Supplies funds new projects aimed at identifying a career ladder and training for program participants. The increase of \$39,983 in Other Charges is to fund additional scholarships for participants.

### **REVENUES**

The increase of \$440,811 in Intergovernmental revenues is due to anticipated grant revenue.

### **STAFFING**

Staffing reflects the deletion of 1.0 FTE Office Assistant III position for 2019-20.



## YEAR 1 BUDGET DETAIL: WIOA

Division: 3910

All Funds	Actual 2017-18	Adopted 2018-19	Estimated 2018-19	Recommended 2019-20	Change from 2018-19	
<b>Revenues</b>						
Intergovernmental	2,853,983	3,429,490	3,532,878	3,870,301	440,811	12.9%
<b>Total Revenues</b>	<b>2,853,983</b>	<b>3,429,490</b>	<b>3,532,878</b>	<b>3,870,301</b>	<b>440,811</b>	<b>12.9%</b>
<i>General Fund</i>	<i>0</i>	<i>1</i>	<i>0</i>	<i>0</i>	<i>(1)</i>	<i>-100.0%</i>
<b>Total Financing</b>	<b>2,853,983</b>	<b>3,429,491</b>	<b>3,532,878</b>	<b>3,870,301</b>	<b>440,810</b>	<b>12.9%</b>
<b>Expenditures</b>						
Salaries & Benefits	618,665	617,272	787,253	781,505	164,233	26.6%
Services & Supplies	433,125	456,023	736,755	692,617	236,594	51.9%
Other Charges	1,802,193	2,356,196	2,008,870	2,396,179	39,983	1.7%
<b>Total Expenditures</b>	<b>2,853,983</b>	<b>3,429,491</b>	<b>3,532,878</b>	<b>3,870,301</b>	<b>440,810</b>	<b>12.9%</b>
Total Staffing		5.00	5.00	4.00	(1.00)	-20.0%

## YEAR 1 FINANCING CHANGES: WIOA

Financing Sources	Description/ Impact	Increase/ (Decrease)
Intergovernmental	Increase from anticipated grant revenue. This will provide additional scholarships and supportive services for WIOA participants.	440,811
General Fund	Decrease in General Fund contribution.	(1)
<b>Total</b>		<b>440,810</b>

## YEAR 1 EXPENDITURE CHANGES: WIOA

Financing Uses	Description/ Impact	Cost/ (Savings)
	Increase in costs for existing staff	139,026
Salaries & Benefits	Increase for partial funding for an Associate Human Services Analyst in the Social Services Division	100,009
	Decrease resulting from deletion of 1.0 FTE Office Assistant III position.	(74,802)
Services & Supplies	Increase to fund new projects that are aimed at identifying and developing participant skills needed in the Santa Cruz County job market.	236,594
Other Charges	Increase to payments for scholarships.	39,983
<b>Total</b>		<b>440,810</b>

## YEAR 2 PROJECTED BUDGET OVERVIEW: WIOA

### 2020-21 PROJECTED BUDGET

The estimates included in the 2020-21 projected budget assume a status quo operation and reflect known changes with no change to the General Fund contribution.

### EXPENDITURES

Expenditures are projected to increase by \$37,948 primarily to support existing staff.

### REVENUES

The increase of \$37,948 in Intergovernmental revenues is due to anticipated grant revenue.

### STAFFING

Staffing level is status quo for 2020-21.

## YEAR 2 PROJECTED BUDGET DETAIL: WIOA

Division: 3910

All Funds	Adopted 2018-19	Recommended 2019-20	Projected 2020-21	Change from 2019-20	
<b>Revenues</b>					
Intergovernmental	3,429,490	3,870,301	3,908,249	37,948	1.0%
<b>Total Revenues</b>	<b>3,429,490</b>	<b>3,870,301</b>	<b>3,908,249</b>	<b>37,948</b>	<b>1.0%</b>
<i>General Fund</i>	<i>1</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.0%</i>
<b>Total Financing</b>	<b>3,429,491</b>	<b>3,870,301</b>	<b>3,908,249</b>	<b>37,948</b>	<b>1.0%</b>
<b>Expenditures</b>					
Salaries & Benefits	617,272	781,505	808,830	27,325	3.5%
Services & Supplies	456,023	692,617	703,240	10,623	1.5%
Other Charges	2,356,196	2,396,179	2,396,179	0	0.0%
<b>Total Expenditures</b>	<b>3,429,491</b>	<b>3,870,301</b>	<b>3,908,249</b>	<b>37,948</b>	<b>1.0%</b>
Total Staffing	5.00	4.00	4.00	0.00	0.0%

# ENTITLEMENTS

## OVERVIEW

Entitlements Programs are comprised of Categorical Aid and General Assistance programs as described below. These programs receive funding from federal, State, and local sources. Each program has a mandated County contribution, which varies by program. The County's contribution is impacted by the number of eligible recipients, financial assistance increases, and the eligibility status of recipients (federal or non-federal).

## ADOPTIONS AND FOSTER CARE ASSISTANCE

The County contribution for Adoptions (AAP) and Foster Care Assistance (FC) is impacted by several cost-drivers, including caseloads, placement costs, cost of living adjustments and recipient eligibility.

## CALWORKS ASSISTANCE

While case loads have decreased by 5 percent, assistance payments have increased due to modest cost of living adjustments and the acceleration of the implementation of the Ending Childhood Deep Poverty program payments.

## IN-HOME SUPPORTIVE SERVICES (IHSS)

The County's IHSS contributions are defined by a mandated Maintenance of Effort (MOE). The FY 2019-20 Governor's Budget adjusted the IHSS MOE, resulting in an approximate statewide \$240 million reduction in costs to the counties. The FY 2019-20 adjustment to the IHSS MOE will result in more moderate and predictable increases for future costs. State revenues will continue to offset a portion of the IHSS MOE costs, lessening the impact to the County.

## GENERAL ASSISTANCE (GA)

GA is a county-funded program providing cash assistance to indigent adults who are incapacitated, unemployed or homeless and do not qualify for other aid programs. Since GA payments are indexed to CalWORKs assistance payments, changes to CalWORKs grants impact GA payments. The GA caseloads are projected to increase slightly in FY 2019-20. Disabled clients are screened for Supplemental Security Income (SSI) eligibility. The County receives reimbursement from the Social Security Administration's Interim Assistance Program to help offset costs associated with persons who are approved for SSI.

## YEAR 1 BUDGET OVERVIEW: ENTITLEMENTS

### 2019-20 RECOMMENDED BUDGET

The 2019-20 recommended budget provides for an increase of \$624,272 in expenditures and an increase of \$698,093 in revenues, which results in an decrease of \$73,821 in the General Fund contribution.

### EXPENDITURES

The increase of \$624,272 in Other Charges reflects increasing expenditures for entitlement programs.

### REVENUES

The increase of \$307,387 in Intergovernmental revenue is primarily due to mandated CalWORKs entitlement funding to provide low income families with financial assistance to meet basic needs. The increase of \$409,126 in Other Financing revenue is due primarily to 1991 Realignment revenue associated with the In-Home Supportive Services Maintenance of Effort.

## YEAR 1 BUDGET DETAIL: ENTITLEMENTS

Division: 3922

All Funds	Actual 2017-18	Adopted 2018-19	Estimated 2018-19	Recommended 2019-20	Change from 2018-19	
<b>Revenues</b>						
Intergovernmental	17,331,658	19,641,182	17,199,820	19,948,569	307,387	1.6%
Charges for Services	140,965	144,984	123,495	126,564	(18,420)	-12.7%
Other Financing	4,931,248	5,255,472	5,841,004	5,664,598	409,126	7.8%
<b>Total Revenues</b>	<b>22,403,871</b>	<b>25,041,638</b>	<b>23,164,319</b>	<b>25,739,731</b>	<b>698,093</b>	<b>2.8%</b>
<i>General Fund</i>	<i>10,230,439</i>	<i>11,719,127</i>	<i>10,924,709</i>	<i>11,645,306</i>	<i>(73,821)</i>	<i>-0.6%</i>
<b>Total Financing</b>	<b>32,634,310</b>	<b>36,760,765</b>	<b>34,089,028</b>	<b>37,385,037</b>	<b>624,272</b>	<b>1.7%</b>
<b>Expenditures</b>						
Services & Supplies	0	1,000	1,000	1,000	0	0.0%
Other Charges	32,634,310	36,759,765	34,088,028	37,384,037	624,272	1.7%
<b>Total Expenditures</b>	<b>32,634,310</b>	<b>36,760,765</b>	<b>34,089,028</b>	<b>37,385,037</b>	<b>624,272</b>	<b>1.7%</b>

## YEAR 1 FINANCING CHANGES: ENTITLEMENTS

Financing Sources	Description/ Impact	Increase/ (Decrease)
Intergovernmental	Increase primarily due to the accelerated implementation of the Ending Childhood Deep Poverty program payments.	307,387
Charges for Services	Decrease due to a decline in entitlement cost recoveries collected through Child Support Services.	(18,420)
Other Financing	Increase primarily due to 1991 Realignment revenue directed specifically for In-Home Supportive Services Maintenance of Effort.	409,126
General Fund	Decrease in General Fund contribution.	(73,821)
<b>Total</b>		<b>624,272</b>

## YEAR 1 EXPENDITURE CHANGES: ENTITLEMENTS

Financing Uses	Description/ Impact	Cost/ (Savings)
Other Charges	Increases in expenditures represent an increase to assistance payments to beneficiaries, to maintain services for our most vulnerable clients.	624,272
<b>Total</b>		<b>624,272</b>

## YEAR 2 PROJECTED BUDGET OVERVIEW: ENTITLEMENTS

### 2020-21 PROJECTED BUDGET

The estimates included in the 2020-21 Projected budget assume a status quo operation and reflect known changes with a \$586,963 increase to the General Fund contribution.

### EXPENDITURES

Expenditures are projected to increase by \$1,208,453 in Other Charges for all programs.

### REVENUES

The increase of \$761,181 in Intergovernmental revenues is primarily related to Child Welfare Continuum of Care Reform (CCR) initiative. The decrease of \$139,691 in Other Financing relates to 1991 Realignment revenue and its relationship to the In-Home Supportive Services (IHSS) Maintenance of Effort (MOE).

## YEAR 2 PROJECTED BUDGET DETAIL: ENTITLEMENTS

Division: 3922

All Funds	Adopted 2018-19	Recommended 2019-20	Projected 2020-21	Change from 2019-20	
<b>Revenues</b>					
Intergovernmental	19,641,182	19,948,569	20,709,750	761,181	3.8%
Charges for Services	144,984	126,564	126,564	0	0.0%
Other Financing	5,255,472	5,664,598	5,524,907	(139,691)	-2.5%
<b>Total Revenues</b>	<b>25,041,638</b>	<b>25,739,731</b>	<b>26,361,221</b>	<b>621,490</b>	<b>2.4%</b>
<i>General Fund</i>	<i>11,719,127</i>	<i>11,645,306</i>	<i>12,232,269</i>	<i>586,963</i>	<i>5.0%</i>
<b>Total Financing</b>	<b>36,760,765</b>	<b>37,385,037</b>	<b>38,593,490</b>	<b>1,208,453</b>	<b>3.2%</b>
<b>Expenditures</b>					
Services & Supplies	1,000	1,000	1,000	0	0.0%
Other Charges	36,759,765	37,384,037	38,592,490	1,208,453	3.2%
<b>Total Expenditures</b>	<b>36,760,765</b>	<b>37,385,037</b>	<b>38,593,490</b>	<b>1,208,453</b>	<b>3.2%</b>

