

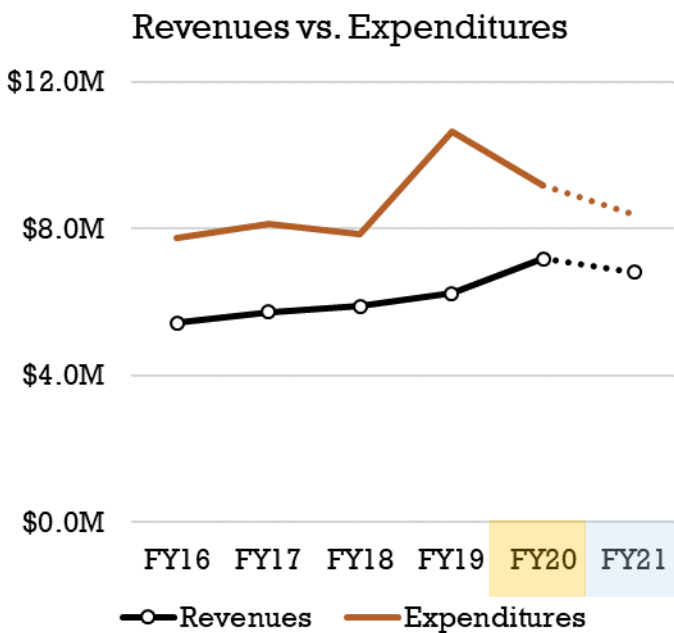
COUNTY FIRE PROTECTION

PROPOSED BUDGET • FY 2019-20 & 2020-21

PROPOSED BUDGET

All Funds	FY 2018-19	FY 2019-20	Δ	FY 2020-21	Δ
Revenues	6,238,756	7,175,453	15.0%	6,810,559	-5.1%
<i>Other Funds</i>	4,416,878	2,016,599	-54.3%	1,562,900	-22.5%
Total Financing	10,655,634	9,192,052	-13.7%	8,373,459	-8.9%
Total Expenditures	10,655,634	9,192,052	-13.7%	8,373,459	-8.9%

BUDGET TRENDS



COUNTY FIRE FIREFIGHTERS

Firefighters are comprised of both paid and volunteer staff and were dispatched to 2,088 emergency calls in calendar year 2018, including:

- 346 fire related calls,
- 736 medical emergencies
- 250 traffic collisions, and
- 756 other types of emergency response.

Expenditures have fluctuated while revenues have risen slightly. Fund balance offsets the gap.

OVERVIEW

Funding

County Fire Protection is comprised of the County Fire Department and County Service Area (CSA) #4 Pajaro Dunes. Separate funding for the two divisions is required by law and one budget may not be used to provide services within the others' boundaries.

County Fire
Department

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CSA 4

Pajaro Dunes

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COUNTY FIRE DEPARTMENT

The County Fire Department is responsible for structural fire protection, first responder emergency medical services, technical rescue, public fire safety education, and fire marshal services including inspection services for unincorporated areas of the County that are not included in an autonomous fire district.

Volunteer firefighters make up the bulk of County Fire Department staffing, with supplemental staffing from the California Department of Forestry and Fire Protection (CAL FIRE).

CSA 4 PAJARO DUNES

The County provides fire protection for Pajaro Dunes as a discretionary function through a contract with CAL FIRE. The fire station at Pajaro Dunes is financed by CSA 4 assessments. Though CSA 4 does not directly employ firefighters, workers compensation and firefighter intern stipends for training and shift assignments are funded through the budget.

YEAR 1 BUDGET OVERVIEW

2019-20 RECOMMENDED BUDGET

The 2019-20 recommended budget provides for a decrease of \$1,463,582 in expenditures and an increase of \$936,697 in revenues, which results in a \$2,400,279 decrease in use of fund balance.

EXPENDITURES

Expenditures are decreasing mainly due to prior year savings in the CAL FIRE contracts for both County Fire and CSA 4 that are now complete, offset by the purchase of over 100 grant-funded Self-Contained Breathing Apparatus (SCBA).

FIXED ASSETS

County Fire and CSA 4 have recommended fixed asset purchases in 2019-20.

REVENUES

Revenues are recommended to increase due to higher property tax revenue, Consumer Price Index increases to the benefit assessment rates and grant revenue for the SCBAs.

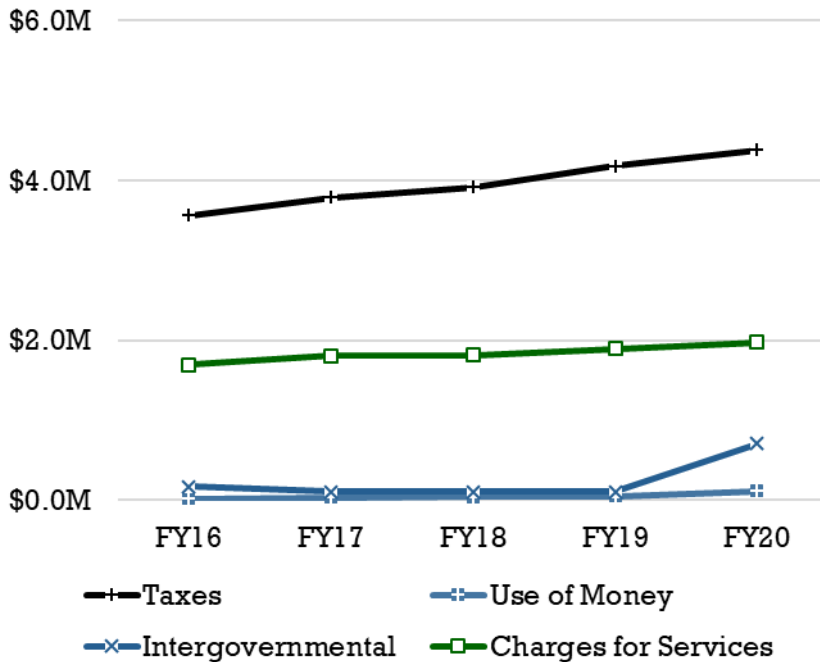
YEAR 1 BUDGET DETAIL

Budget Unit: 34

All Funds	Actual 2017-18	Adopted 2018-19	Estimated 2018-19	Recommended 2019-20	Change from 2018-19	
Revenues						
Taxes	4,095,912	4,185,194	4,185,426	4,378,602	193,408	4.6%
Use of Money	79,479	48,900	103,924	112,910	64,010	130.9%
Intergovernmental	117,565	107,388	121,504	707,514	600,126	558.8%
Charges for Services	2,023,357	1,897,274	1,951,053	1,976,427	79,153	4.2%
Total Revenues	6,316,313	6,238,756	6,361,907	7,175,453	936,697	15.0%
<i>Other Funds</i>	<i>(1,297,738)</i>	<i>4,416,878</i>	<i>32,786</i>	<i>2,016,599</i>	<i>(2,400,279)</i>	<i>-54.3%</i>
Total Financing	5,018,575	10,655,634	6,394,693	9,192,052	(1,463,582)	-13.7%
Expenditures						
Salaries & Benefits	150,251	185,620	148,884	201,869	16,249	8.8%
Services & Supplies	3,443,992	7,737,541	3,884,994	6,337,752	(1,399,789)	-18.1%
Other Charges	1,353,647	1,501,183	1,429,525	1,470,931	(30,252)	-2.0%
Fixed Assets	70,685	931,290	931,290	881,500	(49,790)	-5.3%
Contingencies	0	300,000	0	300,000	0	0.0%
Total Expenditures	5,018,575	10,655,634	6,394,693	9,192,052	(1,463,582)	-13.7%

FINANCING TRENDS

5-Year Financing by Sources



TAXES

Approximately half of financing is from property tax distribution.

USE OF MONEY

Includes interest earnings.

CHARGES FOR SERVICES

Represents permit fees, inspection charges and benefit assessments on property owners.

INTERGOVERNMENTAL

Includes federal and state grants and cost recovery charges.

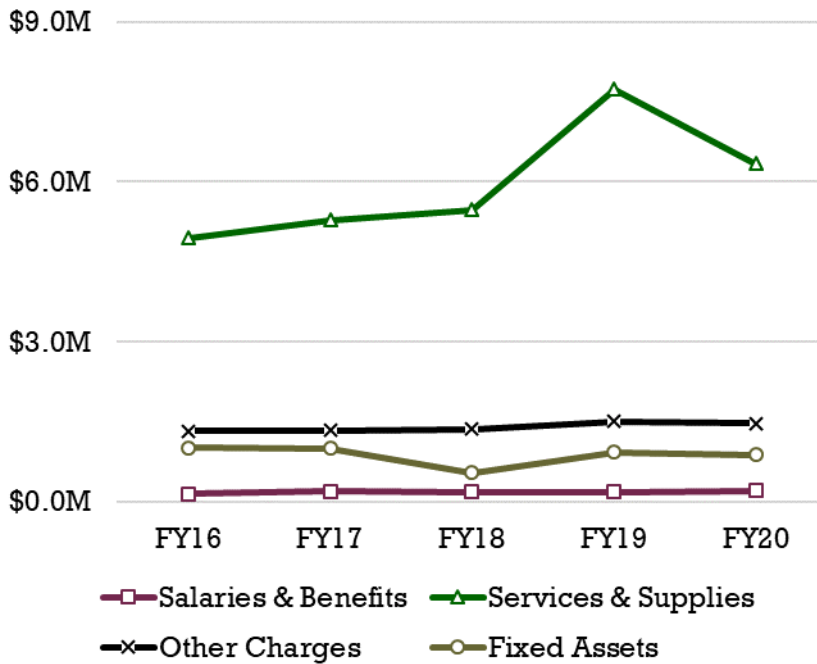
*Other Funds not shown on chart

YEAR 1 FINANCING BY DIVISION

Other Funds by Division	FY 2019-20 Financing					Total Financing
	Taxes	Use of Money	Intergovernmental	Charges for Services	Other Funds	
County Fire Department	3,612,323	92,501	703,069	1,463,236	1,699,581	7,570,710
CSA 4 Pajaro Dunes	766,279	20,409	4,445	513,191	317,018	1,621,342
Total Other Funds	4,378,602	112,910	707,514	1,976,427	2,016,599	9,192,052
Total All Funds	4,378,602	112,910	707,514	1,976,427	2,016,599	9,192,052

EXPENDITURE TRENDS

5-Year Expenditures by Uses



SALARIES & BENEFITS

Worker's Compensation and stipends for training and per-call pay response.

SERVICES & SUPPLIES

Provide for various costs such as the CAL FIRE contract, professional and special services, personal protective equipment, and mobile maintenance equipment.

OTHER CHARGES

Includes various costs such as overhead charges, contributions to the hazardous materials program and Proposition 172 pass-through funds.

FIXED ASSETS

Fixed asset purchases

*Contingencies not shown on chart

YEAR 1 EXPENDITURES BY DIVISION

Other Funds by Division	FY 2019-20 Expenditures					Total Expenditures
	Salaries & Benefits	Services & Supplies	Other Charges	Fixed Assets	Contingencies	
County Fire Department	130,470	4,900,416	1,466,824	873,000	200,000	7,570,710
CSA 4 Pajaro Dunes	71,399	1,437,336	4,107	8,500	100,000	1,621,342
Total Other Funds	201,869	6,337,752	1,470,931	881,500	300,000	9,192,052
Total All Funds	201,869	6,337,752	1,470,931	881,500	300,000	9,192,052

YEAR 2 PROJECTED BUDGET OVERVIEW

2020-21 PROJECTED BUDGET

The estimates included in the 2020-21 projected budget assume a status quo operation and reflect any known changes, resulting in a decrease of \$453,699 in prior year fund balance.

EXPENDITURES

Expenditures are projected to decrease \$818,593, primarily due to the purchase of SCBAs through a 2019-20 grant which will not be repeated in 2020-21. Additionally, contingencies of \$100,000 for Pajaro Dunes are reduced in 2020-21.

FIXED ASSETS

Fixed Assets in the amount of \$725,000 are projected in 2020-21 for a replacement Type I engine and a replacement utility rescue vehicle.

REVENUES

The decrease in revenues of \$364,894 is primarily related to 2019-20 grant revenue that will not be repeated in 2020-21, offset by projected increases in property tax distribution and Charges for Services.

YEAR 2 PROJECTED BUDGET DETAIL

Budget Unit: 34

All Funds	Adopted 2018-19	Recommended 2019-20	Projected 2020-21	Change from 2019-20	
Revenues					
Taxes	4,185,194	4,378,602	4,543,909	165,307	3.8%
Use of Money	48,900	112,910	117,182	4,272	3.8%
Intergovernmental	107,388	707,514	108,103	(599,411)	-84.7%
Charges for Services	1,897,274	1,976,427	2,041,365	64,938	3.3%
Total Revenues	6,238,756	7,175,453	6,810,559	(364,894)	-5.1%
<i>Other Funds</i>	<i>4,416,878</i>	<i>2,016,599</i>	<i>1,562,900</i>	<i>(453,699)</i>	<i>-22.5%</i>
Total Financing	10,655,634	9,192,052	8,373,459	(818,593)	-8.9%
Expenditures					
Salaries & Benefits	185,620	201,869	209,323	7,454	3.7%
Services & Supplies	7,737,541	6,337,752	5,722,015	(615,737)	-9.7%
Other Charges	1,501,183	1,470,931	1,517,121	46,190	3.1%
Fixed Assets	931,290	881,500	725,000	(156,500)	-17.8%
Contingencies	300,000	300,000	200,000	(100,000)	-33.3%
Total Expenditures	10,655,634	9,192,052	8,373,459	(818,593)	-8.9%

COUNTY FIRE

FUNDING STATUS

CSA 48 was established to finance the costs of fire protection in the County unincorporated areas, which are not within the boundaries of autonomous fire districts. An inter-fund transfer is made to the County Fire Department annually. The proposed rate for 2019-20 reflects a Consumer Price Index (CPI) increase of 3.9%, as detailed in the Engineer's Report approved in 1997. The recommended assessment for 2019-20 will be \$79.78 per fire flow unit. Single family dwellings are charged two fire flow units at \$159.56.

While County Fire's current economic position has stabilized, the long-term structural budget deficit continues to be the highest priority. Staff is committed to continue searching for additional methods and strategies for managing and supplementing the County Fire fund while a longer term solution of the funding issue continues. Meeting the public's safety must remain the County Fire Department's highest priority and mission.

MUTUAL AID

Mutual aid and automatic aid agreements entered into between fire agencies throughout the County and the State allow firefighters to respond to emergencies across political boundaries.

PROPOSITION 172

The County receives Proposition 172 funds for public safety in unincorporated service areas. These funds are not used for County Fire operations but instead are distributed to the County Fire Chiefs Association, which utilizes the money for training and/or equipment for use by all fire departments within the County.

HAZARDOUS MATERIALS RESPONSE

Funding from Environmental Health, the Office of Emergency Services and the County Fire are combined to provide funding for the costs of the Santa Cruz Hazardous Materials Interagency Team (SCHMIT).

YEAR 1 BUDGET OVERVIEW: COUNTY FIRE

2019-20 RECOMMENDED BUDGET

The 2019-20 recommended budget provides for a decrease of \$966,207 in expenditures and an increase of \$870,345 in revenues, which results in a decrease of \$1,836,552 in use of fund balance and leaves a reserve of \$1,771,628.

EXPENDITURES

The recommended increase of \$3,555 in Salaries and Benefits is due to an increase in volunteer firefighter annual boot allowance from \$60/year to \$100/year. The recommended decrease of \$880,407 in Services and Supplies reflects savings in the prior year CAL FIRE contract that is now complete.

The remaining net decrease of \$89,355 is related to reduced purchases in Fixed Assets.

FIXED ASSETS

The recommended fixed asset purchases for 2019-20 consist of an extractor, four Jaws of Life tools, a replacement generator, a replacement Type I fire engine, and a replacement utility vehicle.

REVENUES

The recommended increase of \$870,345 in all categories of revenue reflect increased property tax, benefit assessment, interest revenue, and a federal grant for SCBAs.

YEAR 1 BUDGET DETAIL: COUNTY FIRE

Division: 3410

All Funds	Actual 2017-18	Adopted 2018-19	Estimated 2018-19	Recommended 2019-20	Change from 2018-19	
Revenues						
Taxes	3,381,692	3,457,749	3,454,052	3,612,323	154,574	4.5%
Use of Money	63,565	36,900	84,487	92,501	55,601	150.7%
Intergovernmental	112,080	102,788	117,096	703,069	600,281	584.0%
Charges for Services	1,549,536	1,403,347	1,451,435	1,463,236	59,889	4.3%
Total Revenues	5,106,873	5,000,784	5,107,070	5,871,129	870,345	17.4%
<i>Other Funds</i>	<i>(1,213,256)</i>	<i>3,536,133</i>	<i>73,286</i>	<i>1,699,581</i>	<i>(1,836,552)</i>	<i>-51.9%</i>
Total Financing	3,893,617	8,536,917	5,180,356	7,570,710	(966,207)	-11.3%
Expenditures						
Salaries & Benefits	79,334	126,915	96,649	130,470	3,555	2.8%
Services & Supplies	2,411,600	5,780,823	2,726,186	4,900,416	(880,407)	-15.2%
Other Charges	1,347,972	1,497,889	1,426,231	1,466,824	(31,065)	-2.1%
Fixed Assets	54,711	931,290	931,290	873,000	(58,290)	-6.3%
Contingencies	0	200,000	0	200,000	0	0.0%
Total Expenditures	3,893,617	8,536,917	5,180,356	7,570,710	(966,207)	-11.3%

YEAR 1 FINANCING CHANGES: COUNTY FIRE

Financing Sources	Description/ Impact	Increase/ (Decrease)
Taxes	Increase property tax distribution.	154,574
Use of Money	Increase interest earnings.	55,601
Intergovernmental	Federal grant for fire protection equipment.	600,281
Charges for Services	Increase benefit assessment and inspection charges.	59,889
Other Funds	Decrease in use of prior year fund balance.	(1,836,552)
	Total	(966,207)

YEAR 1 EXPENDITURE CHANGES: COUNTY FIRE

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Increase in stipend and workers compensation costs.	3,555
Services & Supplies	Savings from prior year contracts now complete.	(1,480,407)
	Purchase of SCBAs.	600,000
Other Charges	Primarily related to reduced county overhead charges.	(31,065)
Fixed Assets	Reduce fixed asset purchases from prior year.	(58,290)
	Total	(966,207)

YEAR 2 PROJECTED BUDGET OVERVIEW: COUNTY FIRE

2020-21 PROJECTED BUDGET

The estimates included in the 2020-21 projected budget assume a status quo operation and reflect any known changes, resulting in a \$315,074 decrease in use of prior year fund balance.

EXPENDITURES

Expenditures are projected to decrease \$728,035 overall primarily related to SCBAs purchased in 2019-20 and reduced fixed asset purchases.

REVENUES

Revenues are projected to decrease \$412,961 primarily related to 2019-20 grant revenue that will

not be repeated in 2020-21, offset by an increase in tax distribution and Charges for Services.

FIXED ASSETS

Fixed Asset purchases are projected to decrease by \$148,000 primarily related to the purchase of utility vehicle in 2019-20.

YEAR 2 PROJECTED BUDGET DETAIL: COUNTY FIRE

Division: 3410

All Funds	Adopted 2018-19	Recommended 2019-20	Projected 2020-21	Change from 2019-20	
Revenues					
Taxes	3,457,749	3,612,323	3,746,979	134,656	3.7%
Use of Money	36,900	92,501	95,957	3,456	3.7%
Intergovernmental	102,788	703,069	103,480	(599,589)	-85.3%
Charges for Services	1,403,347	1,463,236	1,511,752	48,516	3.3%
Total Revenues	5,000,784	5,871,129	5,458,168	(412,961)	-7.0%
<i>Other Funds</i>	<i>3,536,133</i>	<i>1,699,581</i>	<i>1,384,507</i>	<i>(315,074)</i>	<i>-18.5%</i>
Total Financing	8,536,917	7,570,710	6,842,675	(728,035)	-9.6%
Expenditures					
Salaries & Benefits	126,915	130,470	131,546	1,076	0.8%
Services & Supplies	5,780,823	4,900,416	4,273,320	(627,096)	-12.8%
Other Charges	1,497,889	1,466,824	1,512,809	45,985	3.1%
Fixed Assets	931,290	873,000	725,000	(148,000)	-17.0%
Contingencies	200,000	200,000	200,000	0	0.0%
Total Expenditures	8,536,917	7,570,710	6,842,675	(728,035)	-9.6%

CSA 4 PAJARO DUNES

OVERVIEW

CSA 4 Pajaro Dunes is a self-funded fire department that serves the Pajaro Dunes community in the southern part of the County. The station is staffed with six career company officers, which are paid via a CAL FIRE contract. Six volunteer firefighters are paid stipends from the CSA 4 budget for training and shift assignments. The budget also includes operational and support services; purchase and maintenance of fire apparatus, equipment, and safety gear; training; and administration of benefits including workers compensation for intern firefighters.

CSA 4 PAJARO DUNES FIREFIGHTERS

The department was dispatched to 260 emergency calls in calendar year 2018, including:

- 166 fire related calls,
- 84 medical emergencies, and
- 10 other types of emergency response.

FUNDING STATUS

Funding sources are primarily a combination of property taxes and assessment fees. The assessment for fire protection services was approved in June 1997 by a majority of the property owners for fiscal year 1997-98 and ongoing, and included a provision for future increases based on the CPI. The recommended assessment for 2019-20 will be \$450.56 per fire flow unit. Single family dwellings are charged two fire flow units for a total of \$901.12.

Funding is adequate for two-person engine companies, which is the minimum required by the National Fire Protection Association.

YEAR 1 BUDGET OVERVIEW: CSA 4

2019-20 RECOMMENDED BUDGET

The 2019-20 recommended budget provides for an decrease of \$320,104 in expenditures and an increase of \$66,352 in revenues, which results in a \$386,456 decrease in use of fund balance, leaving \$556,140 in reserves. The reserve will primarily be used toward the future purchase of a fire engine.

EXPENDITURES

The increase of \$12,694 in Salaries and Benefits is due to minimum wage increases and projected Workers Compensation insurance rates.

The decrease of \$342,111 in Services and Supplies reflects prior year savings in the CAL FIRE contract that is now complete.

The remaining net increase of \$9,313 is due to purchase of a replacement Jaws of Life in fixed assets.

REVENUES

The recommended increase of \$19,264 in Charges for Services is based on the CPI, which was 3.9% in 2018.

YEAR 1 BUDGET DETAIL: CSA 4

Division: 3430

All Funds	Actual 2017-18	Adopted 2018-19	Estimated 2018-19	Recommended 2019-20	Change from 2018-19	
Revenues						
Taxes	714,220	727,445	731,374	766,279	38,834	5.3%
Use of Money	15,914	12,000	19,437	20,409	8,409	70.1%
Intergovernmental	5,485	4,600	4,408	4,445	(155)	-3.4%
Charges for Services	473,821	493,927	499,618	513,191	19,264	3.9%
Total Revenues	1,209,440	1,237,972	1,254,837	1,304,324	66,352	5.4%
<i>Other Funds</i>	<i>(84,482)</i>	<i>880,745</i>	<i>(40,500)</i>	<i>317,018</i>	<i>(563,727)</i>	<i>-64.0%</i>
Total Financing	1,124,958	2,118,717	1,214,337	1,621,342	(497,375)	-23.5%
Expenditures						
Salaries & Benefits	70,917	58,705	52,235	71,399	12,694	21.6%
Services & Supplies	1,032,392	1,956,718	1,158,808	1,437,336	(519,382)	-26.5%
Other Charges	5,675	3,294	3,294	4,107	813	24.7%
Fixed Assets	15,974	0	0	8,500	8,500	0.0%
Contingencies	0	100,000	0	100,000	0	0.0%
Total Expenditures	1,124,958	2,118,717	1,214,337	1,621,342	(497,375)	-23.5%

YEAR 1 FINANCING CHANGES: CSA 4

Financing Sources	Description/ Impact	Increase/ (Decrease)
Taxes	Increase property tax distribution.	38,834
Use of Money	Increase interest earnings.	8,409
Intergovernmental	Decrease property tax relief earnings.	(155)
Charges for Services	Increase benefit assessments.	19,264
Other Funds	Decrease in use of prior year fund balance.	(563,727)
	Total	(497,375)

YEAR 1 EXPENDITURE CHANGES: CSA 4

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Increase in stipends and workers compensation costs.	12,694
Services & Supplies	Savings from prior year contracts now complete.	(519,382)
Other Charges	Increase in county overhead charges.	813
Fixed Assets	Purchase of a replacement Jaws of Life tool	8,500
	Total	(497,375)

YEAR 2 PROJECTED BUDGET OVERVIEW: CSA 4

2020-21 PROJECTED BUDGET

The estimates included in the 2020-21 projected budget assume a status quo operation and reflect any known changes, resulting in a \$138,625 decrease in use of prior year fund balance.

EXPENDITURES

Expenditures are projected to decrease by \$90,558, primarily due a decrease of \$100,000 in Contingencies, offset by minor increases in salaries and benefits, and services and supplies.

REVENUES

Revenues are projected to increase \$39,408 primarily from an increase in property tax distribution and benefit assessments.

FIXED ASSETS

The projected decrease in fixed asset purchases is due to the purchase of an Amkus Tool in 2019-20. Reserves of \$550,000 remain to fund the future purchase of a replacement fire engine.

YEAR 2 PROJECTED BUDGET DETAIL: CSA 4

Division: 3430

All Funds	Adopted 2018-19	Recommended 2019-20	Projected 2020-21	Change from 2019-20	
Revenues					
Taxes	727,445	766,279	796,930	30,651	4.0%
Use of Money	12,000	20,409	21,225	816	4.0%
Intergovernmental	4,600	4,445	4,623	178	4.0%
Charges for Services	493,927	513,191	529,613	16,422	3.2%
Total Revenues	1,237,972	1,304,324	1,352,391	48,067	3.7%
<i>Other Funds</i>	<i>880,745</i>	<i>317,018</i>	<i>178,393</i>	<i>(138,625)</i>	<i>-43.7%</i>
Total Financing	2,118,717	1,621,342	1,530,784	(90,558)	-5.6%
Expenditures					
Salaries & Benefits	58,705	71,399	77,777	6,378	8.9%
Services & Supplies	1,956,718	1,437,336	1,448,695	11,359	0.8%
Other Charges	3,294	4,107	4,312	205	5.0%
Fixed Assets	0	8,500	0	(8,500)	-100.0%
Contingencies	100,000	100,000	0	(100,000)	-100.0%
Total Expenditures	2,118,717	1,621,342	1,530,784	(90,558)	-5.6%